

# **Efficiency and acceptance of new water allocation rules - the case of an agricultural water users association**

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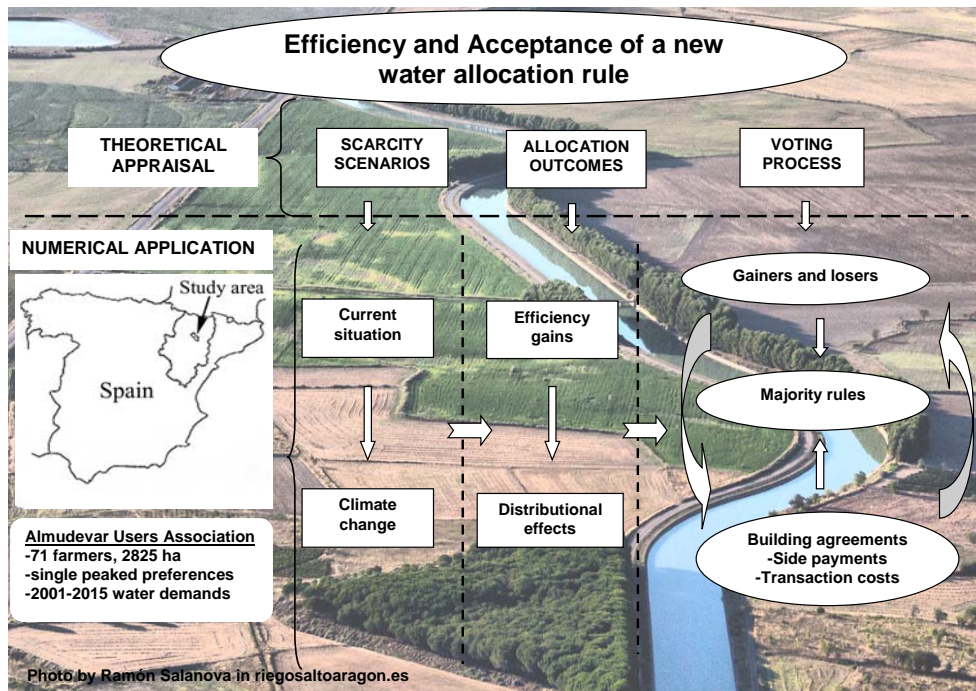
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## **Abstract**

Water scarcity is one of the major environmental problems in Southern Europe. High levels of water stress and increasing frequency of droughts, along with a greater environmental protection, make it necessary to design water management strategies that are allocative efficient and balance supply and demand. When functioning markets cannot be developed, the allocation rules proposed in the literature of social choice have been recognized as a suitable alternative. However, the application of new water allocation rules can be impaired by a lack of acceptance and implementation problems. This paper examines these obstacles for the case of an agricultural water users association (WUA), situated in the basin of the River Ebro, in relation to the governance structure and collective decision rule of the WUA. It analyzes the extent to which the gains and losses of the farmers affect their acceptance, and examines conditions for building agreements with side payments that provide incentives for the majority of the farmers to form part of a possible agreement. The results show that the uniform and sequential rules improve the allocative efficiency under normal conditions compared to the status quo and the sequential rule even in the case of droughts. In the presence of side payments this rule is likely to be accepted and has only an insignificant impact on distributional inequality.

## Graphical Abstract



**Keywords:** social choice, voting, water allocation, agriculture, allocative efficiency

### Highlights:

- Collective decision making (social choice) and the definition of water allocation rules in agriculture.
- Water allocation rules based on social choice theory improve economic allocative efficiency without introducing distributional inequality.
- The voting system of a water users association often does not support the adoption of new water allocation rules.
- Very small side payments are able to tip the balance towards the adoption of new water allocation rules in the voting process.

## 1. Introduction

Water scarcity and droughts in Europe, measured in terms of the water exploitation index (WEI)<sup>1</sup>, are an increasing phenomenon that affects at least 11% of the population and 17% of the territory (European Commission, 2010). Water resources in Cyprus, Bulgaria, Belgium, Spain, Italy and Malta are exposed to constant water stress as these countries are currently using up 20% or more of their long-term supplies every year (WEI > 20%).

In Spain, for instance, the demand for water for irrigation purposes is about 15,000 Hm<sup>3</sup> per year and represents about 80% of the total national consumptive demand. Water scarcity is extreme in river basins such as the Segura, Júcar, Sur, and the upper Guadiana River (INE, 2016).

Water scarcity and droughts are expected to increase in the near future as a consequence of the concurrence of a variety of factors (European Commission, 2015). On one hand, the consumptive use of water is likely to increase as a result of the expansion of irrigated land, the intensification of tourism and higher transpiration ratios of crops due to climate change. On the other hand, the amount of available water is likely to decrease in the wake of a decrease in precipitations as well as a change of seasonal and geographical patterns.

The increasing level of water stress along with a more demanding regulation of the groundwater and surface water bodies at a European level (Water Framework Directive, 2000/60/EC), motivated and obliged the member states of the European Union to promote water management practices that allow a “good status” of all surface water, groundwater and coastal waters in terms of quality and quantity to be accomplished (Albiac et al., 2007).

Numerous studies have assessed the potential of water markets, or of administrative water pricing where private and social costs are considered. Both approaches aim at balancing the supply and demand of water and sustaining the efficient use of water, i.e., allocating water such that it provides the highest social welfare. Traditionally, the establishment of markets has been considered as a measure that allows the allocating of water among users in a decentralized manner and attenuates the effects of water scarcity. Similarly, administrative water pricing allows a reduction in the demand of

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<sup>1</sup> The water exploitation index (WEI) indicates the amount of water abstracted each year as a proportion of total long-term freshwater resources. It is an indicator of the pressure or stress on freshwater resources. A WEI above 20% implies that a water resource is under stress, and values above 40% indicate severe water stress and clearly unsustainable use of the water resource.

32 water but there is no guarantee that the chosen price maximizes social welfare.  
33 Administrative water pricing is based on the costs and as such it takes only the supply  
34 side into account. In contrast, the demand side that is driven by the marginal utility of  
35 the consumers is not considered and therefore, the maximal social welfare cannot be  
36 realized. However, the existing economic literature shows that water markets offer the  
37 most efficient allocation of water and maximize social welfare (Howe et al., 1986;  
38 Easter and Hearne, 1995; Lee and Jouravlev, 1998).

39 The experience with water markets is, however, far from the theoretical ideal. In  
40 some cases, for example in the Murray-Darling basin in Australia (Bjornlund, 2003), the  
41 introduction of water markets even worsened the efficiency of water allocation. The  
42 reasons behind the failure of water markets are complex. It may be caused by the  
43 existence of political, institutional and/or physical barriers, which prevent vivid  
44 exchanges between sectors (Carey et al., 2002). Similarly, high transaction costs may be  
45 behind the difficulties in developing local water markets (Easter et al., 1998). Moreover,  
46 bureaucratic and legal problems, such as poorly defined water rights, may also prevent  
47 the functioning of water markets (Calatrava and Garrido, 2005). If functioning markets  
48 cannot be introduced or developed, allocation rules proposed in the literature of social  
49 choice may be a good alternative (Barberà, 2005). Goetz et al. (2005, 2008) analyzed  
50 the application of various allocation rules with Spanish data and concluded that their  
51 application could lead to significant water savings and improvements in the allocation  
52 efficiency.

53 A recent study by the Organization for Economic Cooperation and Development  
54 (OECD, 2015) states that, besides water availability, governance is a crucial issue for  
55 the management of water resources. According to the OECD (2015) poorly delineated  
56 multi-level governance structures and decision processes lead to an unclear allocation of  
57 roles and responsibilities. Consequently, improvements in water governance present a  
58 key challenge for better water management.

59 By the same token, the adoption of the above-mentioned allocation rules might not  
60 take place due to problems that are related to the process of collective decision making  
61 and water governance structures. Accordingly, this paper examines the conditions under  
62 which these allocation rules improve the allocation efficiency and are likely to be  
63 adopted by the members of an agricultural water users association. For this purpose, the  
64 study determines the number of gainers and losers and their associated gains and losses  
65 if these allocation rules were adopted. It also analyzes to what extent the gains and

66 losses of the different farmers affect the outcome of the collective decision process to  
67 adopt or not a new water allocation rule. Based on the literature on the formation of  
68 coalitions (Serrano, 2004; Feldman and Serrano, 2006) we analyze if gainers can build  
69 agreements with side payments that provide incentives for the majority of the farmers to  
70 form part of an agreement to adopt a new water allocation rule. An empirical analysis  
71 based on the water allocation of the Almudevar irrigation district in the Ebro basin  
72 provides insights into driving factors for the acceptance or rejection of a new water  
73 allocation rule. Our study aims to contribute to the OECD's Principles on Water  
74 Governance which encourage evidence-based assessment of the distributional  
75 consequences of different water allocation rules (OECD, 2015).

76 The results show that water allocation rules exist which, in terms of water  
77 allocation efficiency, are always superior to the existing water allocation rule. However,  
78 if there is a moderate or severe drought only one of these rules is superior to the existing  
79 rule. The analysis of the decision process of the Almudevar irrigation district shows  
80 further that the established voting process would support the adoption of the most  
81 efficient water allocation rule provided that a small part of the overall gains is used to  
82 compensate the losers. Moreover, the adoption of the new water allocation rule does not  
83 lead to an increase in inequality between farmers.

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## 85 **2. Theory of voting and allocative efficiency**

86 Collective decision making has been analyzed intensively in the economic literature.  
87 The results show that if side payments are permitted it is always possible to achieve  
88 allocative efficiency. It guarantees that the outcome provides the highest social welfare  
89 which in turn allows the gainers to compensate the losers (side payments) without using  
90 up all of their gains. Yet, it is an open question to what extent this general result still  
91 holds if the governance structure and the decision process itself are taken into account.  
92 The wide diversity of governance structures and rules of decision processes foreclose  
93 the possibility of obtaining a general answer to the question. Thus, one is left with the  
94 analysis of specific situations. For the case of water management and the acceptance of  
95 new allocation rules we concentrate on the most decisive characteristics of the collective  
96 decision process: the number of votes per person (governance structure) and the voting  
97 process (rules of the decision process).

98 An early finding in the field of cooperative governance and the efficiency of  
99 company takeovers was that the rule "one vote one share" will produce efficient

100 outcomes if several bidders compete (Burkhart and Lee, 2008; Grossman and Hart;  
101 1980, Grossman and Hart, 1988; Harris and Raviv, 1988). In a more recent article,  
102 Dekel and Wolinsky (2012) confirm this rule, and establish that vote buying may  
103 improve efficiency provided that votes and shares are traded simultaneously. The  
104 simultaneous trade of votes and shares guarantees that all voters have the same interests,  
105 i.e., they form a homogenous group.

106 In the context of water management, however, an analogy for shares does not exist.  
107 Yet, the notion of shares suggests that vote buying would improve efficiency if the party  
108 who tenders their vote receives additional future benefits from the adopted policy by the  
109 party who won the voting. In fact, this situation may arise when the available water is  
110 managed by a general assembly of the farmers. The general assembly may establish  
111 rules which control future access to the resource. Each specific rule that defines future  
112 water allocation presents future benefits that accrue to the individual members of the  
113 Water Users Association (WUA). In consequence the land values of the farmers are  
114 likely to increase or decrease depending on the allocated water rights. In this respect  
115 land values can be viewed as shares influenced by water allocation rules and the net  
116 benefits that accrue from the use of the water can be considered as profits that the  
117 shareholder is entitled to. Hence, decisions of the general assembly that distribute a  
118 given amount of water in one way or another (water allocation rule) can be viewed as an  
119 exchange of shares. Based on the analogy between shares and land values we analyze to  
120 what extent vote buying would improve efficiency in the context of water management,  
121 taking into account the voting rule and the number of votes per farmer.

122 With respect to the number of votes per person Dekel and Wolinsky (2012) assume  
123 that all shares have identical voting rights. While this assumption is mostly correct in  
124 the field of cooperative government, it is not in the field of water management. Our  
125 analysis considers the fact that the number of votes per person is frequently linked to the  
126 number of hectares owned by the farmer. This peculiarity of many WUAs is not only  
127 important for the voting process, but also for the determination of side payments.  
128 Moreover, and in contrast to the study by Dekel and Wolinsky (2012), we consider not  
129 only a decision rule based on the simple majority, but also on the qualified majority.

130 Vote buying may be considered as immoral or politically incorrect; yet, in reality, it  
131 is a widespread practice. Of course, it does not often occur in the form of monetary  
132 transfer but in form of negotiating the characteristics of the proposal to be voted. It is

133 possible to include clauses, exceptions, and criteria etc. that favor or harm certain  
134 groups of agents so that it conditions the farmer's vote.

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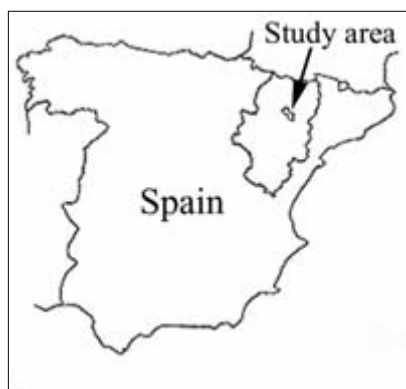
### 136 **3. Materials and Methods**

137 The previous theoretical results will be tested empirically by using real data from a  
138 Spanish irrigation district, whose main characteristics are described in this section. The  
139 data collected will be incorporated into a farm economic model to evaluate the effects of  
140 different water allocation rules and to determine the farmers' responses.

#### 141 *3.1. Area of study*

142 The area of our numerical application is located in the mid-Ebro Valley; 18 km of  
143 Huesca in Aragón (Spain) (see Fig. 1). The climate of the zone is Mediterranean, with  
144 an annual average precipitation of 430 mm, and an average annual temperature of  
145 13.8°C.

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154 **Fig. 1.** Map of the location of the study area

155

156 The Almudevar irrigation district is representative of one of the numerous  
157 traditional irrigation districts in the country. The Almudevar WUA is located in the  
158 province of Huesca, in the northeast of Spain. The total district area covers 3825 ha,  
159 with 3674 ha of irrigated land.

160 The WUA was developed for irrigation in the 1950s, and was designed to apply  
161 supplementary irrigation to winter cereal crops. Water demand in the area has increased  
162 since the 1970s due to changes in cropping patterns. In 2008, the modernization process  
163 of the district began by changing from surface to sprinkler irrigation. Traditionally, the  
164 most important crops have been winter cereals of wheat and barley (58.8%), corn  
165 (19.4%) and alfalfa (20.6%), followed by others such as sunflower, rice, fruit and  
166 orchards to a lesser extent (Torres, 1983). In the years before the modernization of the

167 WUA (2008-2009), the crop pattern had become more intensive, growing  
 168 predominantly summer crops (Barros et al., 2011a). Since modernization (2011), corn  
 169 has become the dominant crop (22% as a single crop and 29% as a second crop)  
 170 followed by alfalfa (22%) and winter cereals (17%).

171 Over the last 30 years the Almudevar WUA has been studied intensively by  
 172 researchers of the Department of Soils and Irrigation of the Agrifood Research and  
 173 Technology Centre of Aragon (CITA). For example, a representative sample of farmers  
 174 was surveyed in person during the years 2001 to 2015. Although the WUA has 615  
 175 members, only about 71 of them cultivate their own land and the rest of WUA members  
 176 rent their land to these 71 farmers. Therefore, the cropping and managing decisions are  
 177 in the hands of the farmers who cultivate their own land.

178 The CITA provided us access to data that they collected via farm surveys during the  
 179 years 2001 to 2015. Specifically, the information about tillage techniques, the amount of  
 180 water and inputs used by farmer and also the cultivated crop were obtained from these  
 181 surveys. This agronomic data set was verified and validated on a number of occasions.  
 182 The data set was employed for numerous publications, for instance by Barros et al.  
 183 2011a, 2011b; Faci et al. 2000; Lecina et al. 2010; Jiménez-Aguirre and Isidoro 2012,  
 184 Jiménez-Aguirre et al. 2014.

185 The agronomic data set was used to define the characteristics of the 71 farmers  
 186 considered and to calculate their benefit functions in order to evaluate the efficiency of  
 187 the social rules and the possibility of adopting a new rule according to the outcome of  
 188 the collective decision process (voting). For the purpose of our empirical application,  
 189 we have selected the data of the main crops in the area: the winter cereals wheat and  
 190 barley (irrigated and non-irrigated), corn, pea, alfalfa and sunflower. These selected  
 191 crops covered 2348.5 ha in 2014 (62% of the total cultivated area). Table 1 shows the  
 192 distribution of the main crops covered by the surveys.

193

194 **Table 1.** Distribution of main crops

<b>Crop</b>	<b>Acreage (ha)</b>
Irrigated winter cereal	206.7
Non-irrigated winter cereal	1672
Corn	124.5
Alfalfa	109.25
TH_Corn <sup>1</sup>	207
TH_Sunflower <sup>2</sup>	29
<b>Total</b>	<b>2348.5</b>



195 <sup>1</sup>TH\_Corn corresponds to two harvests per year: cereal/others after corn

196 <sup>2</sup>TH\_Sunflower corresponds to two harvests per year: cereal after sunflower

197

198 Market prices for the crops were collected from the Lonja Agropecuaria del Ebro for  
199 the period considered (2001-2015). The Lonja del Ebro is an association of buyers and  
200 sellers whose main purpose is to provide a market platform and to fix and record  
201 farmgate or market prices of agricultural products within the Ebro Valley. Moreover, for  
202 our study we employed the statistics for the prices of seeds and fertilizers that are  
203 published by the regional statistical service (Instituto Aragonés de Estadística, 2001-  
204 2015).

205

### 206 *3.2. Description of the Almudevar Users' Association organization*

207 The key decisions about water management are taken jointly by the two institutions  
208 operating within the watershed: the watershed regulatory authority (in our case  
209 Confederación Hidrográfica del Ebro, CHE) and the Almudevar Water Users  
210 Association. These institutions determine the water allocation for each user, set the  
211 administrative water price, assign the irrigation turns, and control investment in the  
212 physical infrastructure and individual water consumption, or its transfer to other users.  
213 The available water is assigned to each irrigation district in proportion to the size of the  
214 district. Likewise, the WUA assigns the water to each farmer in proportion to the  
215 amount of land cultivated by the farmer. Thus, the water is assigned according to the so-  
216 called proportional rule and each farmer is assigned the same amount of water per  
217 hectare.

218 In our case, the statutes of the Almudevar WUA establish the internal operating  
219 rules of the community. These rules refer to decisions on the distribution of irrigation  
220 water among shareholders (farmers), decisions on new collective irrigation investments,  
221 acquisition of additional water (from external users), claims and complaints with respect  
222 to the irrigation management, economic budgets, etc. In addition, the statutes of the  
223 WUA establish that any change in water use rights has to be supervised by the Ebro  
224 watershed regulator (CHE).

225 The internal decisions of the WUA are made through the General Assembly (*Junta*  
226 *General*), where all the shareholders make decisions by voting. The *Junta General*  
227 adopts resolutions by absolute majority of the voters present. The shareholders may be

228 represented in the *Junta General* by other shareholders with simple written permission,  
 229 or by their administrators with legal permission verified by a public notary.

230 The distribution of the number of votes in the Almudevar WUA is presented in  
 231 Table 2. Any farmer with an amount of land under 1 hectare can associate with others in  
 232 order to accumulate enough land to obtain the corresponding votes. The information  
 233 about the votes will be employed in our empirical illustration of the WUA's collective  
 234 decision making on the acceptance of new water allocation rules.

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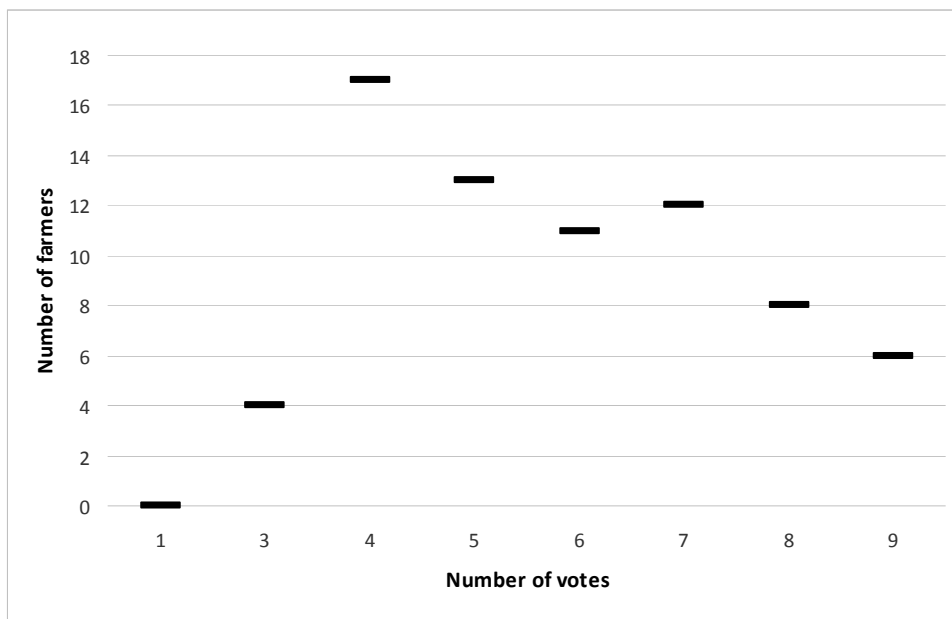
236 **Table 2.** Distribution of votes in the WUA

Number of hectares	Number of votes
1	1
more than 1 to 5	3
more than 5 to 10	4
more than 10 to 15	5
more than 15 to 20	6
more than 20 to 40	7
more than 40 to 80	8
more than 80	9

237

238 Fig. 2 shows the distribution of votes among the 71 farmers considered in our  
 239 empirical application. Information from surveys indicates that the farmers with less than  
 240 20 hectares accumulate the majority of the votes (211 of 413) with a total extension of  
 241 511 hectares (21.7% of the total area considered).

242



243

244 **Fig. 2.** Distribution of votes among the Almudevar Users' Community

245

### 246 3.3. Economic model

247 The evaluation of the different rules for assigning water among farmers requires the  
248 estimation of the net benefit functions of farmers. As a first step we estimated the crop  
249 production functions for each crop using biophysical data, which were previously  
250 generated with the biophysical simulator EPIC (Environmental Policy Integrated  
251 Climate, Mitchell et al., 1998). The EPIC model is able to reproduce the biophysical  
252 processes in the soil and the process of plant growth as a function of the inputs and the  
253 weather. The model was calibrated to accurately reflect local conditions with respect to  
254 climate, soil, and the usual tillage and operational activities and the results were  
255 validated with the real observed data. As an example of this validation process Table A1  
256 of the appendix shows the average simulated yields for different crops by EPIC and the  
257 observed average yields.<sup>2</sup>

258 The crop production functions  $\hat{y}_i$  (t/ha) depend on water applied, following the  
259 polynomial specification:

$$260 \quad \hat{y}_i = a_{i0} + a_{i1} \cdot w_i + a_{i2} \cdot w_i^2 \quad (1)$$

261 where  $w_i$  ( $\text{€m}^3$ ) denotes the amount of water applied for crop  $i$ . In addition, we  
262 collected data on crop, fertilizer and seeds prices in order to calculate the net benefit  
263 functions for farmers. As a second step we employed the result of equation (1) for the  
264 determination of the farmer's net benefit function. The net benefits of farmer  $j$   
265 ( $j=1, \dots, 71$ ), from production activities  $i=1, \dots, 7$  are given by the difference between  
266 farm returns and costs. The net benefit  $\pi_j$  (in  $\text{€per hectare}$ ) for farmer  $j$  is calculated as  
267 follows:

268

$$269 \quad \pi_j(E_j) = \max_{w_{i,j}, h_{i,j}} \sum_{i=1}^7 (pc_i \cdot \hat{y}_{i,j}(w_{i,j}) - n_{i,j} - s_{i,j} - p_j \cdot w_{i,j}) \cdot h_{i,j}$$

$$270 \quad \text{subject to:} \quad \sum_{i=1}^7 w_{i,j} \leq E_j; w_{i,j} \geq 0; \quad (2)$$

271 where  $pc_i$  denotes the market price of crop  $i$  ( $\text{€tm}$ ), parameter  $n_i$  is the fertilizer cost of  
272 crop  $i$  ( $\text{€kg}$ ) and  $s_i$  denotes the seed cost for crop  $i$  ( $\text{€tm}$ ). The variable  $h_{ij}$  denotes the

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<sup>2</sup> The EPIC model has been used successfully by many researchers throughout the world for local (Bontemps and Couture, 1999), regional (Barbier and Bergeron, 2001; Helfand and House, 1995; Mapp et al., 1994) and national studies (NOAA, 2000). From our own experience with EPIC (Goetz et al. 2008; Martínez and Albiac, 2004, 2006) we can confirm this positive valuation of the biophysical simulation model.

273 number of hectares cultivated with crop  $i$ . The function  $\pi_j(E_j)$  determines the total net  
274 benefits of farmer  $j$  given the administrative water price  $p_j$  and the initial water  
275 endowment  $E_j$  ( $\text{m}^3/\text{ha}$ ). The current value of parameter  $p_j$  in the study area is 0.0475  
276  $\text{€m}^3$ .

277 Finally, to estimate the net benefit functions for each farmer we varied the  
278 parameter  $w_i$ , between 0 and 11000  $\text{m}^3/\text{ha}$ . From the values obtained for  $\pi_i(E_i)$ , we  
279 estimated a new function, denoted by  $\hat{\pi}_j(E_j)$  that relates the  $j$  farmer's net benefit  
280 obtained from the initial amount of water assigned.

$$281 \quad \hat{\pi}_j = b_{j0} + a_{j1} \cdot E_j + a_{j2} \cdot E_j^2 \quad (3)$$

282 As shown in equation (3), the estimated farm benefit functions  $\hat{\pi}_j(E_j)$  have a  
283 quadratic form. Their parameters were specified using the SHAZAM package (White,  
284 2002).

285 These estimated benefit functions were used to evaluate the allocation rules and to  
286 calculate the economic viability of economic compensations among users for impeding  
287 or facilitating changes of the allocation rules. Calculations were made using  
288 Mathematica (Wolfram Research, Inc., 2015).

289 For our empirical analysis, we first calculate the efficiency gains obtained by  
290 introducing two different allocation rules based on social choice theory in comparison  
291 with the proportional rule, the uniform allocation rule and the sequential allocation rule.  
292 The uniform rule was proposed initially by Sprumont (1991) and has the properties of  
293 anonymity, Pareto efficiency and strategy-proofness. The last property implies that  
294 agents cannot increase their allocations by misreporting their preferences, so they have  
295 no incentives to lie. Barberà et al. (1997) proposed the sequential allocation rule when  
296 there are asymmetries among the agents that need to be respected. Thus, the sequential  
297 rule maintains the last two properties but respects asymmetry.

298 The preceding social rules were defined and applied for the case of water allocation  
299 by Goetz et al. (2005, 2008) in the Flumen-Monegros irrigation district. In particular,  
300 the uniform rule starts with the allocation outcome from applying the proportional rule.  
301 However, it departs from the proportional allocation if there is a farmer or a group of  
302 farmers who claim less water than entitled to. In this case, the amount requested is  
303 allocated and the remaining water is available to be distributed equally among the rest  
304 of the farmers. This determines a new amount to be distributed proportionally. The  
305 former procedure is repeated until there are no farmers whose ideal amount of water,

306 i.e., the amount of water that maximizes their net benefits is less than or equal to their  
307 newly assigned amount. In contrast to the proportional and uniform rules, the initial  
308 assignments of the sequential rule are not identical but take into account the  
309 heterogeneity of farmers. In our case, water is distributed according to the farmers' net  
310 benefit when there is no scarcity. The appendix provides an example to illustrate the  
311 operation of the two allocation rules (Tables A.2 and A.3). A more complete exposition  
312 of the functioning of social rules is found in Goetz et al. (2008).

313 After these intuitive explanations, we will state the specific procedure to evaluate  
314 each rule. The efficiency gains of any allocation rule are calculated by comparing the  
315 sum of the farmers' net benefits resulting from the application of the current  
316 proportional allocation rule and the newly designed uniform and sequential rules with  
317 the farmers' net benefits resulting from the introduction of a water market within the  
318 same water users association. Thus, we take the outcome of the water market as a  
319 benchmark for a comparison with respect to the outcomes of the proportional rule, the  
320 uniform rule and the sequential rule.<sup>3</sup>

321 Once we had calculated each farmer's gains or losses from changing the current  
322 proportional rule to a new allocation rule, we examined other aspects that influence its  
323 acceptance and implementation. Specifically, the identification of gainers and losers  
324 allows the number of votes and the side payments that are required to have sufficient  
325 support in the voting process to be calculated. Another relevant aspect is the role of  
326 transaction costs as an impediment to changing the status quo. Finally, we examine the  
327 robustness of our results with respect to changes in the climatic conditions. For this  
328 purpose, we consider the effects of climate change on the allocative efficiency and  
329 acceptance of the social rules.

330

#### 331 **4. Results and Discussion**

332 In this section, we analyze the functioning and characteristics of the allocation rules  
333 established in the previous section. We focus on four key aspects that could affect the  
334 acceptance and implementation of a new rule in the context of the Almudevar WUA: i)

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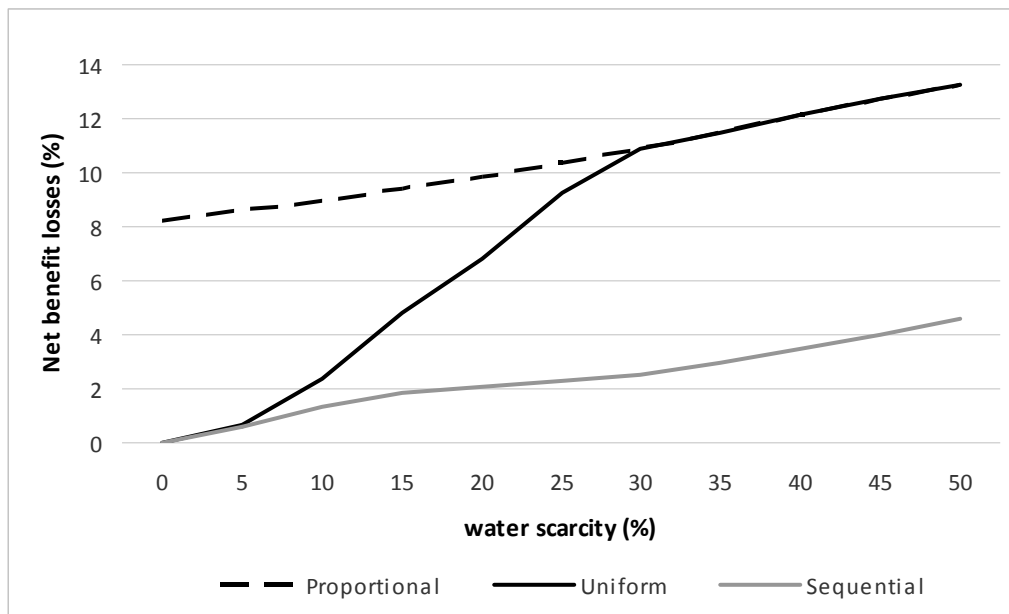
<sup>3</sup> A water market is different from typical good markets because the farmers do not trade the property right of the good but rather a temporary user right that was allocated to them. In this respect water markets are similar to markets for emission permits. The results of the water market were obtained by maximizing the sum of net benefits of all farmers subject to the constraint that farmers cannot sell more user rights that they dispose of and the sum of sold water user rights has to be equal to the sum of bought rights (market clearance) For more details about the mathematical formulation of this optimization problem we refer the reader to Goetz et al. (2008).

335 allocative efficiency, ii) the distribution of gains and losses among users and its  
336 influence on the voting process, iii) the effects of the existence of transaction costs and  
337 iv) the impact of climate change.

#### 338 *4.1. Efficiency of the rules*

339 In a first stage, the allocation rules have been implemented by simulating increasing  
340 water scarcity situations (from 0% to 50% with respect to the sum of ideal shares of all  
341 members) in order to evaluate their allocative efficiency. The efficiency losses of rules  
342 are measured as a percentage of the benefits with respect to the most efficient outcome  
343 resulting from the introduction of a water market. Fig. 3 reveals that the implementation  
344 of the sequential rule leads to lower net benefit losses than the proportional and uniform  
345 rules. The uniform rule is superior to the proportional as long as water reduction is  
346 inferior to 30%. Thereafter, the net benefit losses are identical to the ones of the  
347 proportional rule. Hence, the analysis shows that applying the sequential rule in the case  
348 of droughts provides the opportunity to reduce efficiency losses associated with the  
349 proportional and uniform rules.

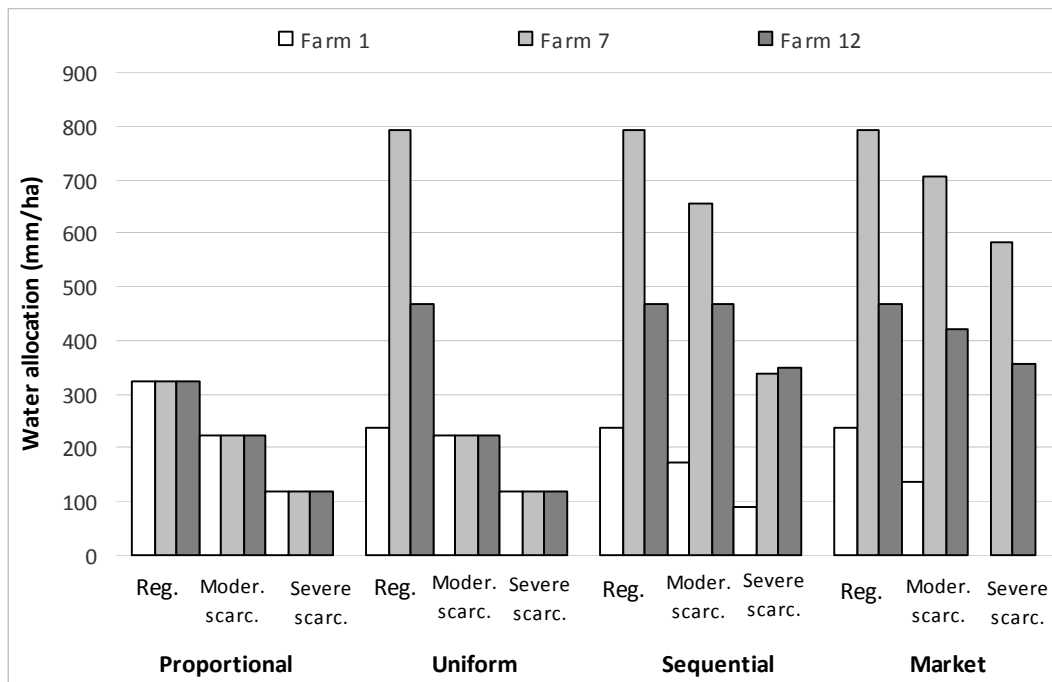
350 So far the proposed approach has received little attention in the economic literature  
351 and it is not really possible to compare our results with findings presented by other  
352 authors. However, the results are in line with previous finding by Goetz et al. (2008) for  
353 other irrigation areas (Flumen-Monegros district), where benefit losses reach 12% for  
354 the proportional rule and 1.5% for the sequential rule in a water scarcity scenario of  
355 25%. Similarly, Gómez-Limón and Martínez (2006) situate the losses of the  
356 proportional rule between 12 and 20% for different water scarcity scenarios with respect  
357 to the water markets simulated for seven WUAs in the Duero Valley.



**Fig. 3.** Net benefit losses of the rules with respect to outcome of a water market (%)

In a second stage, the rules are implemented and the real water endowments for the years 2001 to 2015 were considered. This ex-post analysis allows their effect on efficiency to be evaluated under real conditions. The data show that only two of the last 15 years were especially dry (2009 and 2010), while there was no water scarcity in the other years. In the year 2009 severe restrictions were in place, cutting the total amount of allocated water by 63% of the water demanded. The subsequent year, 2010, was a year of moderate drought, where the available water was equal to 68% of the total amount requested.

Fig. 4 depicts the effect of scarcity on water allocations among users for the allocation rules examined. We illustrate the implementation of the rules considering three water scarcity scenarios: non-scarcity (regular), moderate scarcity (2010) and severe scarcity (2009). In addition, one representative farm has been selected arbitrarily from each of the group of low, medium and higher water demand farms. Based on the choice of these three farms we analyze how the social rules affect the assigned water shares in the case of water scarcity when farmers have different ideal demands. The selected farms are numbers 1, 7 and 12, whose ideal demands are 2385, 7914 and 4682m<sup>3</sup>/ha respectively. Under the current proportional rule, all farms receive the same portion of water. In a regular year, only the farmer's demand that is below the proportional allocation (3252m<sup>3</sup>/ha) is satisfied. It results in an inefficient allocation, since the excess water of some farmers is not used.



382  
 383 **Fig. 4.** Water allocation according to four different mechanisms for three different farms  
 384 based on real water endowments

385  
 386 When no scarcity exists (regular years), the proportional rule is less efficient (8%)  
 387 than the market outcome, while the social rules (uniform and sequential) are as efficient  
 388 as water markets since all farmers obtain their ideal shares. In these periods, total net  
 389 benefits from agriculture sum 1.75 million € when the proportional rule is applied,<sup>4</sup>  
 390 while the net benefits would increase to 1.91 million € if either the uniform or  
 391 sequential rule were implemented. The efficiency losses of social rules would be  
 392 insignificant while the application of the proportional rule implied losses of around 8%  
 393 of the benefit. Hence, with no water scarcity, social rules lead to better outcomes than  
 394 the currently applied proportional rule.

395 In the case of moderate and severe water scarcities, Fig. 4 illustrates for farms 1, 7  
 396 and 12 that the uniform and proportional rules lead to the same allocations, while the  
 397 sequential rule leads to an allocation that is close to the market outcome. Under  
 398 moderate scarcity, only farm 12 receives its ideal share if the sequential rule is applied.  
 399 However, in the case of severe scarcity all farms are assigned an amount of water that is  
 400 below their ideal share. The efficiency losses of the proportional and uniform rules  
 401 reach 11% and 14% in years of moderate and severe scarcity respectively while the  
 402 losses of the sequential rule are 2.6% and 5.4%.

<sup>4</sup> Monetary values are not presented in graphical form to keep the presentation short.



403 Table 3 presents the total discounted net benefits of the Almudevar WUA over the  
 404 last 15 years for the four different allocation mechanisms calculated for the years 2001-  
 405 2015. It demonstrates that the efficiency losses of the uniform rule are much smaller  
 406 than the ones of the proportional rule. It also demonstrates that the efficiency of the  
 407 sequential rule is similar to that of the water market.

408

409 **Table 3.** Discounted net benefits over 15 years (2001-2015), calculated with a discount  
 410 rate of 3%

Allocation rule	Discounted net benefits (thousand €)	Efficiency losses (%)
Proportional rule	20772	8.76
Uniform rule	22431	1.47
Sequential rule	22659	0.47
Market	22766	-

411

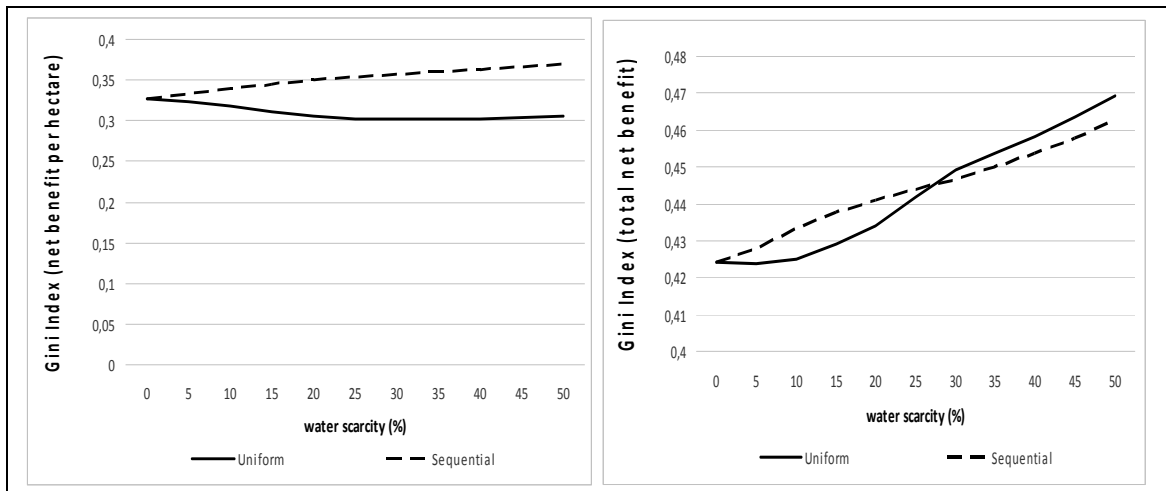
412 Thus, the sequential rule becomes the most interesting rule for analyzing the  
 413 outcome of the voting processes, the effect of side payments and its distributional  
 414 effects among farmers. Thus, the remaining part of the analysis from sections 4.2. to  
 415 4.5. will focus on comparing the sequential rule with the uniform rule, where the latter  
 416 will be considered the status quo situation.

417

#### 418 *4.2. Distributional effects*

419 Apart from efficiency, distributional justice is an important factor for acceptance or  
 420 non-acceptance of rules. The distributional effects of the rules are analyzed with the  
 421 Gini Index (or Gini coefficient), a measure of statistical dispersion initially intended to  
 422 measure inequality between a country's residents. The Gini Index is the most commonly  
 423 used approach to measure inequality among values of a frequency distribution, where a  
 424 value of 0 indicates equality and a value of 1 perfect inequality. Fig. 5 compares the  
 425 distributional effects of the two rules, for a rising level of water scarcity. Fig. 5a) shows  
 426 the values of the Gini Index with respect to net benefit per hectare while Fig. 5b) shows  
 427 the Gini Index with respect to the total net benefit of the farm. As expected, the  
 428 sequential rule implies an increase in the differences in the net benefit per ha between  
 429 farms since water is assigned to favor the more efficient users (see Fig. 5a). However,  
 430 when the Gini index is calculated with respect to the total net benefits Fig. 5b) shows a  
 431 somewhat counterintuitive result. The application of the sequential rule leads to a lower  
 432 Gini index compared to the uniform rule when scarcity reaches more than 30%. The

433 explanation is that, under water scarcity, the sequential rule favors small farms whereas  
 434 larger farms benefit less since they produce mainly on lands of poor quality.



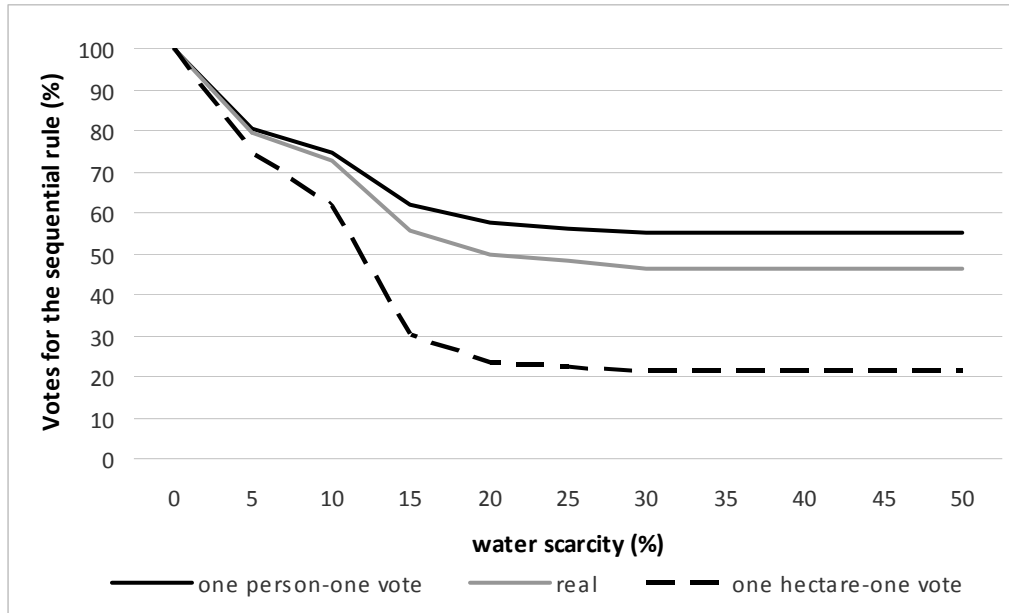
435  
 436 **Fig. 5.** Distributional effects of the water allocation rules. a) Gini Index with respect to  
 437 the net benefit per hectare. b) Gini Index with respect to the total net benefits  
 438

439  
 440 *4.3. Voting process and side payments*

441 Three voting methods have been explored in order to evaluate how the sequential rule is  
 442 accepted by users and how the new rule affects the distribution of benefits among users.  
 443 The voting processes considered are: “one person-one vote”, “one hectare-one vote”,  
 444 and finally the real voting method established by the statutes of WUA in Almudevar. In  
 445 addition, two alternative majorities will be considered: the simple majority of the votes  
 446 (50% of votes+1) and the qualified majority of two thirds of the votes (66.6% of votes).  
 447 Farmers who obtain higher (or equal) profits under the sequential rule are expected to  
 448 vote for change, otherwise they vote for the status quo (uniform rule). One expects that  
 449 the likelihood of approval depends on the distribution of gains and losses among the  
 450 users of the water association.

451 Simulations of water reductions from 0% to 50% as shown in Fig. 6 reflect that the  
 452 sequential rule obtains a decreasing percentage of votes as water scarcity increases. This  
 453 means that the higher the water scarcity, the more farmers lose with a change. Thus,  
 454 they vote for the status quo. These results indicate that the voting method crucially  
 455 affects the implementation possibilities of the sequential rule. In fact, when water  
 456 scarcity is higher than 15% and a simple majority is required, the sequential rule would  
 457 only be adopted if the “one person-one vote” method were in place. However, if a  
 458 qualified majority were needed, any water scarcity higher than 10% would impede the

459 approval of the new rule whatever the voting method applied. Hence, the “one person-  
 460 one vote” system favors the change to the sequential rule in the presence of scarcity  
 461 while “one hectare-one vote” and the current voting system tend to preserve the status  
 462 quo.



463  
 464 **Fig. 6.** Percentage of votes for the adoption of the sequential rule  
 465  
 466

467 Results with real water allocations over the last 15 years confirm the previous  
 468 claim: the sequential rule is voted unanimously in regular years independently of the  
 469 voting method. However, under water scarcity (years 2009 and 2010), the weighting of  
 470 the votes has a strong effect on the probability of approving the sequential rule. In fact,  
 471 only with “one person-one vote” will the sequential rule obtain the simple majority of  
 472 votes in both years (54.9%), while with “one hectare-one vote” and the current voting  
 473 system only 46.4% and 21.5% of users will vote for change (Table 4). The status quo  
 474 will always be maintained in years of water scarcity with qualified majorities whatever  
 475 the voting method. Thus, although the sequential rule improves the total net benefits,  
 476 the degree of water scarcity and the type of majority rule may prevent its adoption due  
 477 to the distribution of gains and losses among farmers.

478 Next, we analyzed the voting processes in more detail by examining their effects on  
 479 the required number of votes and side payments for adopting the sequential rule. We  
 480 considered the case where the change voters (gainers) have the possibility of purchasing  
 481 additional votes from the opposite party. For the payment between users, it is assumed  
 482 that users in favor of the new allocation rule can identify the users with the lowest net

483 benefit losses among the farmers that prefer to maintain the current allocation rule.  
 484 Moreover, we assume that the change voters are willing to pay the latter for tendering  
 485 their votes. Table 4 shows the calculations of votes and payments for the specific cases  
 486 of a moderate drought (2010) and a severe drought (2009). The side payments are  
 487 always necessary under the qualified majority rule and payments are lower with “one  
 488 person-one vote” as the number of votes to buy is also lower. After realizing side  
 489 payments among users it is possible to determine that the total net benefits of the new  
 490 rule remain positive. When side payments are permitted, the sequential rule would have  
 491 an opportunity to be implemented for all analyzed voting methods. With a required  
 492 qualified majority, payments would represent 0.005 to 5.98% of total gains in years  
 493 with moderate scarcity and 1.34% to 13.1% in years with severe scarcity.

494

495 **Table 4.** Voting methods and side payments for change

Voting Method	Majority rule	Total # of votes	% Votes for change	Voting results without side payment	Votes to buy for change	Payments for change (€) (% over total efficiency gains)	
						Moderate scarcity	Severe scarcity
one pers-one vote	SM <sup>1</sup>	71	54.92	Seq.	-	0	0
	QM	71	54.92	<i>St-quo</i>	9	827.22 (0.0054)	1860.72 (1.34)
real	SM	413	46.48	<i>St-quo</i>	15	33.58 ( $2.19 \cdot 10^{-4}$ )	127.86 ( $9.15 \cdot 10^{-4}$ )
	QM	413	46.48	<i>St-quo</i>	84	2421.54 (1.61)	4783.67 (3.54)
one ha-one vote	SM	2340	21.58	<i>St-quo</i>	666	4113.27 (2.75)	8789.91 (6.70)
	QM	2340	21.58	<i>St-quo</i>	1055	8652.08 (5.98)	16183.29 (13.09)

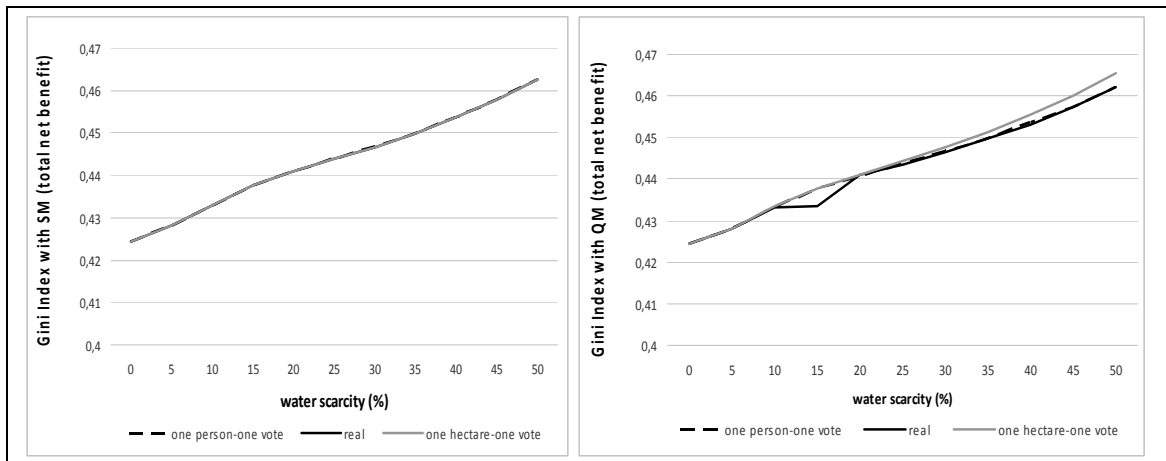
496 <sup>1</sup>SM: simple majority; QM: qualified majority;

497

498 We also analyzed the effect of different voting methods on the distributional justice  
 499 for the application of the sequential rule. The results are presented in Fig. 7 in the form  
 500 of the Gini Index with respect to total net benefit. When a simple majority is required  
 501 (Fig. 7a), voting processes have no effect on the total benefit distribution among users.  
 502 On the contrary, the requirement of a qualified majority affects distributional justice if  
 503 the scarcity is larger than 10%. In these situations, the real voting method leads to a  
 504 slightly more equalitarian distribution of the net benefits.

505 From the analysis of the Gini Index we can affirm that side payments have a limited  
 506 effect on the distributional effects of voting methods, whatever the majority requirement  
 507 imposed.

508



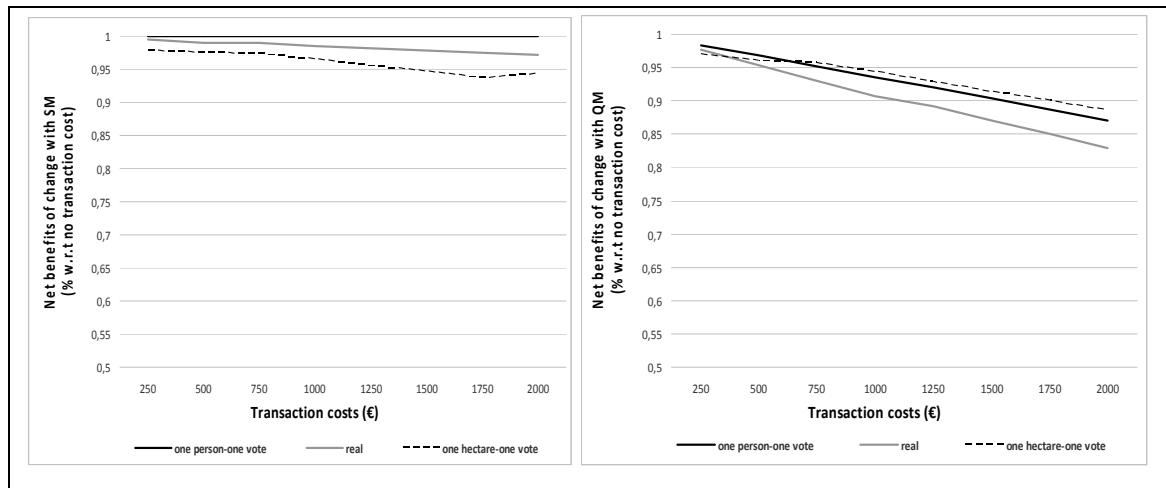
509  
 510

511 **Fig. 7.** Distributional effects of different voting methods: a) Simple majority, b)  
 512 Qualified majority

513

#### 514 4.4. Transaction costs

515 A determining factor for the implementation of a new water allocation rule may be the  
 516 level of transaction costs. If they are sufficiently high, they may annihilate all gains,  
 517 which renders the application of social rules useless. In the context of the water users  
 518 association under study, transaction costs include ex ante costs of drafting and  
 519 negotiating agreements, and the ex post costs associated with verification and  
 520 enforcement of contracts. In this section the effect of transaction costs on private gains  
 521 are assessed by simulating rising levels of these costs from 0 to 2000 € per farmer  
 522 receiving a side payment. Fig. 8 illustrates the benefit gains of change when transaction  
 523 costs are considered in year 2009 (severe scarcity case). The benefits are expressed as a  
 524 percentage with respect to benefit gains when there are no transaction costs.



525

526 **Fig. 8.** Gains (%) of the adoption of the sequential rule under different transaction cost  
 527 scenarios. a) Simple majority, b) Qualified majority

528

529 Fig. 8 a) shows the influence of different voting methods under the simple majority  
 530 rule on the total net benefits as a function of transaction costs. With “one person-one  
 531 vote” the total net benefits are not affected by transaction costs since the optimal  
 532 farmers’ decision with simple majority is always the sequential rule. Results reveal that  
 533 the net benefits decrease with “real” and “one hectare-one vote” voting methods. With  
 534 respect to the cases of no transaction costs, the gains decrease to 97.1% for the “real”  
 535 voting method and to 94.3% for “one hectare-one vote” method.

536 Fig. 8 b) is like Fig. 8 a); however it shows the case of a qualified majority. In this  
 537 situation, the transaction costs reduce total gains for all voting methods. The gains in  
 538 this case decrease to 87.1% with the “one person-one vote” method, to 82.8% with the  
 539 “real” method and to 88.6% with “one hectare-one vote”. The results show, in general,  
 540 that the introduction of increasing transaction costs, even in the case of severe scarcity,  
 541 does not eliminate the private gains of change.

542

#### 543 4.5. Effects of climate change on efficiency and implementation possibilities

544 To evaluate the robustness of our results with respect to changes in the context we  
 545 analyze the allocative efficiency of the social rules in the presence of climate change.  
 546 According to existing climate change scenarios for Spain, temperatures will increase,  
 547 particularly in Southern Spain, and water resources will be severely affected;  
 548 exacerbating droughts. The set of projections by Estrela *et al.* (2012) considers two  
 549 different scenarios. For the Ebro River basin, where the study area is located, the

550 projections for a moderate climate change scenario (B2)<sup>5</sup> indicate that available water  
 551 will decrease by 11% and 14% over the time horizons 2041–2070 (medium term) and  
 552 2071–2100 (long term) respectively. Forecasts in the more pessimistic scenario, A2,  
 553 estimate a reduction of water resources by 14% and 28% in the medium term and long  
 554 term respectively. We use these two scenarios in order to analyze the effects of climate  
 555 change on the efficiency and the probability of acceptance. It is assumed that the rest of  
 556 the parameters and variables different from the available water remain constant, i.e.,  
 557 prices, costs, number of hectares, number of farmers and the employed technology do  
 558 not change over time.<sup>6</sup>

559 The similarity of the results of the long-term B2 and the medium-term A2 scenario,  
 560 and the little differentiability between results of medium-term B2 and long-term B2  
 561 suggests concentrating on the medium- and long-term results of A2 (14% and 28%).  
 562 Table 5 illustrates that the frequency of droughts will increase by 50% (from 2 to 3  
 563 every 15-year period) in the medium term and by 200% (from 2 to 6) by the end of the  
 564 XXI century. As a consequence, climate change increases the number of periods where  
 565 the sequential rule should be adopted. The discounted net benefits of the WUA for all  
 566 water allocation rules will decrease and the sequential rule continues to be superior to  
 567 the other rules.

568

569 **Table 5.** Discounted aggregate net benefits over 15 years when climate change is  
 570 considered

Projections with climate change	Frequency of droughts	Allocation rule	Discounted net benefits (thousand €)	Efficiency losses (%)
Medium term (14%)	Every 5 years	Proportional rule	20694	8.72
		Uniform rule	22350	1.41
		Sequential rule	22573	0.43
		Market	22670	-
Long term	Every 2.5 years	Proportional rule	20553	7.07

<sup>5</sup> The emission scenarios (B2 and A2) are part of the set of scenarios of emission of greenhouse gases used in the Fourth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC, 2007).

<sup>6</sup> In the case that some of these parameters change, we conjecture that our conclusions remain valid as long as the net benefits of the farmers as a function of the available water remain the same. Likewise, the conclusions remain valid if the net benefits change but the changes affect all farmers in the same way, i.e., the ranking of the farms with respect to net benefits is not altered. In the case that the ranking is affected, our results are likely to be enforced if the spread of the ranking is amplified. For the contrary case where the spread of the ranking diminishes, the comparative advantage of the new allocation rules is also likely to decrease.

(28%)	Uniform rule	22118	1.24
	Sequential rule	22397	0.65
	Market	22543	-

571

572 Despite the superiority of the sequential rule, one can observe in Table 6 that the  
573 status quo often prevails if side payments are not implemented, especially if a qualified  
574 majority is required for its approval. Therefore, side payments are necessary to obtain a  
575 sufficient number of votes. The maximal payments can rise in the medium and long  
576 term by up to 11.82% and 10.53% of the total gains respectively. These magnitudes  
577 confirm the previously obtained result that even in the case of severe droughts a small  
578 part of the gains is already sufficient to compensate the losers.

579

580 **Table 6.** Results of the voting process when climate change is considered

Projections with climate change	Voting method	# of years the sequential rule will be implemented (without side payments)		Maximum payment for change (€) (% over total efficiency gains)	
		SM <sup>1</sup>	QM	SM <sup>1</sup>	QM
		Medium term	one person- one vote real	3	1
	one hectare- one vote	1	1	8401,5 (6.45)	15402,64 (10.53)
Long term	one person- one vote real	6	3	0 (1.21)	1820,3 (0.08)
	one hectare- one vote	4	3	116,21 (5.62)	4671,92 (10.53)

581

582

## 583 5. Conclusions

584 Water scarcity and droughts are one of the major environmental problems in Southern  
585 Europe and are likely to affect many river basins. Moreover, the situation is expected to  
586 aggravate in the near future due to climate change. Thus, policy makers are confronted  
587 with the challenge of designing policies that balance water demand with supply. Water  
588 markets are often seen as an efficient instrument to this end. However, functioning  
589 markets can frequently not be established due to legal, physical or social barriers. As an



590 alternative to markets, the economic literature proposed water allocation rules. The  
591 application of these rules, however, may be impaired by lack of acceptance and  
592 implementation problems.

593 For the case of an agricultural water users association, this paper compared the  
594 allocative efficiency of the new allocation rules with the current water allocation rule  
595 and the market outcome. The results show that the sequential rule is superior to the  
596 uniform rule and both are superior to the current allocation rule. Their efficiency losses  
597 are relatively small compared to the market outcome. This result holds even more in the  
598 case of more frequent and severe droughts (climate change). However great the  
599 superiority of the new rules, the water users association might not adopt them since the  
600 number of losers might be greater than the number of gainers. The chance of the new  
601 allocation rules being approved in the water users association general assembly depends  
602 on the assignment of votes per person and the type of majority required (simple or  
603 qualified). Our empirical study of the Almudevar water users association located in the  
604 Ebro river basin shows that the distribution of gains and losses among the farmers often  
605 impedes the approval of a new rule, mostly independently of the assignment of votes  
606 per person and the type of majority rule. However, side payments may tip the balance in  
607 favor of new allocation rules. The calculations show that only a very small part of the  
608 gains is needed to compensate the losses of the farmers whose votes are necessary for  
609 the approval of a new allocation rule. Taking transaction costs into account hardly  
610 affects the acceptance of a new allocation rule. Even high transaction costs are of minor  
611 magnitude compared to the overall gains of new allocation rules. Overall, the study  
612 shows that the implementation of new allocation rules would help to balance supply and  
613 demand in an efficient manner in particular with climate change taking place in the  
614 future.

615 To our best knowledge, this is a first empirical application of the new allocation  
616 rule and more empirical studies are necessary to confirm our results. Another interesting  
617 option for future research would be the realization of a pilot study where a water users  
618 association (or at least some of the farmers from a water users association) examines the  
619 effect of new allocation rules in practice. To provide incentives for farmers to  
620 participate we suggest that the allocation rules are introduced gradually. For instance,  
621 the farmers that are willing to take part in the pilot study could enroll only 10% or 20%  
622 of their irrigated land. In this way they can learn about the organizational issues of the  
623 rules and its impact on their net benefits. The partial adoption of the new rule facilitates

624 the initial participation since in the case of problems the monetary consequences are  
 625 limited.

626

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635

636

637 **Appendix**

638

639 **Table A.1. Observed and simulated yields for different crops**

640

Crops	Observed	Simulated	Water use (m <sup>3</sup> /ha)
	average yield (kg/ha)	average yield (kg/ha)	
<i>Pea</i>	2880	2869	3000
<i>Alfalfa</i>	16072	16088	7500
<i>Barley</i>	4571	4572	3200
<i>Corn</i> *	13974	13960	8000
<i>Sunflower</i> *	2700	2638	2500
<i>Wheat</i>	5775	5828	5500
<i>Vetch</i>	3700	3684	2500

641 \*Corn and Sunflower can be cultivated after Pea, Vetch or Barley giving rise to two  
 642 harvests (TH) per year that are denoted by TH\_Corn and TH\_Sunflower in Table 1.

643

644 **Table A.2. Water allocation following the uniform rule**

645 (It is assumed that all farmers have 1 ha and quantities are given in m<sup>3</sup>/ha.)

Allocation	Farmers				Remaining water
	1	2	3	4	
Ideal share	2385	7914	4682	3313	13008
Initial guaranteed portion	3252	3252	3252	3252	
Water assigned 1st round	2385				10623
Guaranteed portion		3541	3541	3541	
Water assigned 2nd round				3313	7310
Guaranteed portion		3655	3655		
Water assigned 3rd round		3655	3655		

Final allocations	2385	3655	3655	3313	0
-------------------	------	------	------	------	---

646

647 **Table A.3. Water allocation following the sequential rule**

648 (It is assumed that all farmers have 1 ha and quantities are given in m<sup>3</sup>/ha)

Allocation	Farmers				Remaining water
	1	2	3	4	
Ideal share	2385	7914	4682	3313	13008
Initial guaranteed portion	3902 <sup>1</sup>	3252	4553	1301	
Water assigned 1st round	2385				10623
Guaranteed portion		3794	5311	1518	
Water assigned 2nd round			4682		5941
Guaranteed portion		4243		1698	
Water assigned 3rd round		4243		1698	
Final allocations	2385	4243	4682	1698	13008

649 <sup>1</sup>Water is initially assigned proportional to each farmer's maximum benefits per hectare

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